



DEPLOYED ANALYST HANDBOOK

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INTRODUCTION

1. Purpose of Handbook.

- a. Intended Audience. This handbook is intended for both military and civilian analysts.
- b. Reference Guide. This handbook is intended to be a quick reference guide for all deploying analysts, both military and civilian. The handbook will present the analysts with a wide range of topics from military symbols to specific analytical products an analyst can expect to execute.
- c. Highlight Analyses. A major portion of the handbook will highlight analysis conducted by previously deployed analysts. The discussion and examples will stress the types of analysis that an analyst can expect to conduct in the future. These expectations were developed using results from the Deployed Analyst Survey.
- d. Examples. Throughout the main body of the handbook there will be examples of analysis, the assessment process, data management, surveys, and reachback capabilities. The annexes will provide greater detail on examples previously conducted in theater and provide examples of analyses one may expect to conduct in the future.

2. Motivation for Using Handbook.

The information contained in this handbook was developed based upon results of the Deployed Analyst Survey and the experience of numerous Center for Army Analysis (CAA) analysts that deployed to both Operation Iraqi

Freedom (OIF) and Operation Enduring Freedom (OEF) over the past several years. This handbook provides the lessons learned and best practices of analysts who have supported the warfighter at all levels of command. This

handbook will better prepare analysts to provide analytical support to their command and staff while also obtaining knowledge on where to seek additional analytical help through the reachback process.

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